

Matt Thomas Bagwell, Ph.D., M.P.A.

Assistant Professor – Department of Public Administration – Tarleton State University
College of Liberal & Fine Arts – School of Criminology, Criminal Justice & Public Administration
10850 Texan Rider Drive, Fort Worth Campus, Bldg. 1, Rm 336, Fort Worth, TX 76036
Phone: 817.484. 4394 – email: bagwell@tarleton.edu

EDUCATION:

Ph.D. – Doctor of Philosophy in Public Affairs

University of Central Florida Orlando, FL 2016
Dissertation Title: *Emergency Room Utilization Disparities among Older Adults Treated by Rural Health Clinics*
Major Professor: Dr. Thomas T.H. Wan
Area of Specialization: Governance & Policy Research
Public Health, Policy Analysis, Research Methods, Data Analytics, & Economics

M.P.A. – Master of Public Administration

Western Kentucky University Bowling Green, KY 2010
Areas of Study: Human Resource Management, & Finance NASPAA Accredited
Public Health, Policy Analysis, Program Implementation & Evaluation GPA: 4.00
Grant Writing, Fund Procurement & Administration

B.L.S. – Bachelor of Interdisciplinary Studies

The University of Memphis Memphis, TN 2004
Areas of Study: Biology & Social Sciences (Anthropology, Psychology) Fall 2004 Dean's List

PEERED-REVIEWED, JOURNAL & BOOK SERIES PUBLICATIONS:

- (4) **Bagwell, M. T.**, & Wan, T. T.H. (2020). ER Use among Older Adult RHC Medicare Beneficiaries in the Southeastern United States. In Kronenfeld, J.J. (Ed.) *Race, Ethnicity, Gender and Other Social Characteristics as Factors in Health and Health Care Disparities (Research in the Sociology of Health Care, Vol. 38)*. Emerald Publishing Limited, pp. 49-72. <https://doi.org/10.1108/S0275-495920200000038008>
- (3) Azevedo, L., Shi, W., Medina, P. S., & **Bagwell, M. T.** (2020). Examining junior faculty work-life balance in public affairs programs in the United States. *Journal of Public Affairs Education*, 1-21. <https://doi.org/10.1080/15236803.2020.1788372>
- (2) **Bagwell, M. T.**, Bushy, A., & Ortiz, J. (2017). Accountable Care Organization Implementation Experiences and Rural Participation: Considerations for Nurses. *Journal of Nursing Administration*, 47(1), 30-34. <https://doi.org/10.1097/nnn.0000000000000433>
- (1) Williams, C., Asi, Y., Raffenaud, A., **Bagwell, M.**, & Zeini, I. (2016). The effect of

information technology on hospital performance. *Health care management science*, 19(4), 338-346. <https://doi.org/10.1007/s10729-015-9329-z>

BOOK CHAPTERS (Invited, non-peer-reviewed):

- (1) **Bagwell, M. T.**, & Fiedler, B. A. (2020). Don't sit this one out: Moderating the negative health impact of sedentary behavior at work. In Fiedler, B. A. (Ed.) *Three Facets of Public Health and Paths to Improvements* (pp. 31-60). Academic Press. <https://doi.org/10.1016/B978-0-12-819008-1.00002-X>

PROFESSIONAL OR TRADE JOURNAL OR NEWS OUTLET PUBLICATIONS:

- (1) Shi, W. & **Bagwell, M.T.** (March 24, 2021). Block the COVID-19 Transmission, but not the Global Intellectual Flow in the *PA Times* of the American Society of Public Administration (ASPA).

MANUSCRIPTS UNDER REVIEW, OR FOR UPCOMING REVIEW SOON:

- (1) Police and Disability Training Curriculum: A 50 State Analysis (Working Title with **Bagwell, M.T.** & Cohen, G., will be under review with the Review of Public Personnel Administration by 9/15/2021)

OTHER RESEARCH MANUSCRIPTS IN WORKING PROGRESS. (not yet under review):

- (7) Mental Health, the COVID Pandemic, & Work-Life Balance of Public Affairs Faculty in the United States: (Working Title, with other PA scholars—**Bagwell**, Medina, Shi, & Azevedo, under review with the Journal of Public Affairs Education by 9/30/2021)
- (6) Gender, the COVID Pandemic & Work-Life Balance of Public Affairs Faculty in the United States: (Working Title, with other PA scholars—Medina, **Bagwell**, Shi, & Azevedo, under review by fall 2021)
- (5) Productivity, the COVID Pandemic & Work-Life Balance of Public Affairs Faculty in the United States: A study of public affairs faculty (Working Title, with other PA scholars—Azevedo, **Bagwell**, Medina, & Shi, under review by fall 2021)
- (4) International Faculty, the COVID Pandemic & Work-Life Balance of Public Affairs Faculty in the United States: A study of public affairs faculty (Working Title, with other PA scholars—Shi, **Bagwell**, Medina, & Azevedo, under review by Nov. 2021)
- (3) Factors that Contribute to Hospital Readmissions after Arthroscopic Knee Surgeries: A Path for Shared Decision Making, Authors: **Bagwell**, Williams, Baker, Deal, Richey, Zeini, and Service, under review by 2022.
- (2) A Statistical Examination of Orthopedic Hip Surgical Quality Outcomes using aggregated NSQIP

Hospital Data in the United States (with other Health Services Administration scholars)
Authors: Williams, **Bagwell**, Baker, Deal, Richey, Zeini, and Service, under review by 2022.

- (1) Binary Logistic Regression and Poisson Regression: A Comparative Analysis of Hierarchical Linear Models: **Bagwell**, under review by 2022.

AWARDED GRANTS & PROPOSALS:

- (2) Tarleton Extramural Federal Grant Proposal, *in Development for Submission*: **Bagwell, M.** (2021) – Received Summer Research Funding Award to produce a research grant by May 31st, 2022 from the COLFA Dean’s Office of Tarleton State University (Awarded and accepted in: April 2021).
- (1) Smith, J., **Bagwell, M.**, et al., (2015) – co-writer on UCF’s Center for Public & Nonprofit Management (CPNM) Management and Leadership Development Training Grant submitted to the Florida Department of Children and Families, **Amount: \$250,000**, 6/10/2015-6/30/2016 (PI: T. Bryer, with Co-PIs: B. Yegidis, J. A. Smith, S. Krick, D. N. Tirrell, & D. Mitchell)

PROFESSIONAL WORK & RESEARCH EXPERIENCE:

Tarleton State University Bryan, TX **August 2018 – Present**

Assistant Professor of Public Administration August 2018 – Present

- Serves and teaches in the Master of Public Administration (MPA) program at the Fort Worth campus of Tarleton State University (2019-present).
- Serves as faculty on the RELLIS Campus of Texas A&M University for Tarleton State University’s Bachelor of Science in Public Administration (BSPA) program (2018-2021).
- Serves as the curriculum assessment faculty person point of contact/ liaison to Academic Affairs for three (3) public administration programs within the department: MPA, BSPA, and BAAS.
- Serves as the Faculty Senate member for the newly established Department of Public Administration (as of August 2021-present).

Interim Assistant Director, Division of Public Administration Jan. 2020 – April 2020

- Directed both the Master of Public Administration (MPA) and Bachelor of Science in Public Administration (BSPA) programs.
- Was responsible for supervising six (6) Adjunct Professor Hires and two (2) Full-time Faculty Members within the PA Division.
- Served as the curriculum assessment faculty person point of contact/ liaison to Academic Affairs, among all other dept. or assistant dept. head functional roles as assigned.

Interim Director, Division of Public Administration

August 2019 – Jan. 2020

- Directs both the Master of Public Administration (MPA) and Bachelor of Science in Public Administration (BSPA) programs.
- Was responsible for supervising six (6) Adjunct Professor Hires and two (2) Full-time Faculty Members within the PA Division.
- Served as the curriculum assessment faculty person point of contact/ liaison to Academic Affairs, among all other director/ dept. head functional roles as assigned.

University of Central Florida

Orlando, FL

Aug. 2017 – Dec. 2017

Adjunct Lecturer/ Professor

- Instructor of Record: PAF 4754 Interdisciplinary Leadership in Public Affairs, Fall 2017

Veterans Affairs, Orlando VA Medical Center

Orlando, FL

June 2015 – April 2017

Senior Clinical Research Coordinator/ Post-Doctoral Work

- Coordinates clinical research projects with physicians, research program directors, and the VA's Institutional Review Board (IRB) to produce ethically-sound studies which support the goal of enhancing clinical best practices at VA centers of care in Orlando and the surrounding area, while safeguarding the well-being of those who served in the U.S. military armed forces.
- VA Research Project Coordinator for: *A PHASE IIb, PROSPECTIVE, SINGLE-BLINDED, RANDOMIZED CONTROLLED TRIAL OF THE MICRONIZED dHACM INJECTION AS COMPARED TO THE SALINE PLACEBO INJECTION IN THE TREATMENT OF PLANTAR FASCIITIS*, (May 2016 – April 2017) PROTOCOL NO. AIPF004, IND # 16095, Sponsor: MiMedx Group, Inc., Orlando VA Site Podiatrist Investigators: Krause, Mark (Viera); Kelley, Kristin (Orlando); & Taddie, Kristie (Daytona Beach).
- Co-Investigator on: SSRI MEDICATIONS AND SUCCESS OF DENTAL IMPLANTS – A RETROSPECTIVE COHORT STUDY AMONG THE VA POPULATION, with Dr. Edisa Karamitri, DDS, IRB approved April 2016.
- Filed three (3) IRB study submissions for Dr. John Kirkpatrick, Chief of Orthopedic Surgery, and his medical students, which received VA IRB approval in May 2016:
 - *Evaluating the appropriateness of lumbar spine MRIs ordered by PCPs vs. specialists in treating low back pain*
 - *MRI for the Evaluation of Knee Pain: a Retrospective Study in Central Florida VA Hospital Patient Population*
 - *MRI Appropriateness in the Evaluation of Neck Pain: A Retrospective Study*

University of Central Florida

Orlando, FL

Aug. 2011 – Aug. 2016

Graduate Teaching & Research Associate/ Instructor of Record

- Edited and co-wrote NIH grant proposals with Dr. Thomas Wan, the Associate Dean of Research for the College of Health and Public Affairs at the University of Central Florida.
- Conducted research and contributed papers for the Rural Health Research Group funded by an NIH grant, PIs: Drs. Thomas Wan and Judith Ortiz (Federal grant award number: U24MD006954).
- Conducted research and contributed to the efforts of the Florida Center for Nursing and the Florida Healthcare Workforce Initiative
- Co-Designer of Online Course: PAD 6748 Governance and Regulatory Issues for Sponsored Programs for the Masters of Research Administration Degree Program, Summer 2012
- Instructor of Record: PAF 4754 Interdisciplinary Leadership in Public Affairs, Spring 2012
- Conducted initial subject matter review, course curriculum mapping, and core competencies research for programmatic justifications and changes to the Doctoral Program in Public Affairs and the Masters of Research Administration Degree Program at UCF
- Performed office tasks using Microsoft Office (Word, Excel, PowerPoint) and SPSS
- Established the LinkedIn group webpage for the Research Administration Masters and Certificate Program

Western Kentucky University

Bowling Green, KY

Aug. 2010 – Dec. 2010

Graduate Teaching/ Research Assistant

- Assistant taught undergraduate students in PS 110 – American National Government
- Contributed to scholarly research in the Political Science Department
- Performed office tasks using Microsoft Office and SPSS (Statistics software)

Merck, Sharp, & Dohme

Sydney, NSW, AU

June 2010 – July 2010

Research Analyst Intern

- Conducted public policy research analysis on the Australian Government, the Pharmacy Guild, and Medicines Australian in areas of pharmaceutical finance and reimbursement
- Presented findings to the Market Analysis and Policy Team

CIGNA Government Services

Nashville, TN

May 2007 – Dec. 2008

Senior Provider Data Manager

- Reviewed applications and enrolled qualified providers and suppliers in the Medicare program
- Managed provider data according to the regulations set up by CMS

- Consulted with third party, legal, and compliance officials on policy and data issues

The State of Tennessee

June 2005 – Dec. 2006

Eligibility Counselor
Services

Nashville, TN

Dept. of Human

- Applied government policies to determine recipient eligibility for TennCare, Medicaid, Food Stamps, and Families First programs
- Advised on TennCare and Medicaid program special cases

Foster Care Case Manager
Services

Clarksville, TN

Dept. of Children's

- Managed foster care cases by counseling and monitoring families with children deemed dependents of the state, neglected, unruly, and/or delinquent
- Prepared documentation for court and testified when state testimony was required

Program Specialist
Services

Nashville, TN

Dept. of Human

- Processed client legal appeals concerning TennCare and Medicaid
- Functioned as a resource and client services representative on policy and program eligibility
- Advised clients on program options and alternatives regarding changes in TennCare and Medicaid legal healthcare policy

TEACHING EXPERIENCE

Courses Taught at Tarleton State University in both the MPA and BSPA programs, thus far:

Fall 2021 (three graduate-level courses taught this semester; 9 credit hours)

- **MAPA 5301: Organizational Behavior in the Public Sector** (Online using Canvas)
- **MAPA 5311: Intergovernmental Relations** (Online using Canvas)
- **MAPA 5315: Budgeting and Financial Management for Public and Nonprofit Organizations** (Online using Canvas)

Summer 2021 (Scheduled to teach one course; three credit hours)

- **MAPA 5350: Public Administration Capstone** (Online using Canvas, Writing Intensive)

Spring 2021 (four courses taught this semester; 12 credit hours, COVID affected format change)

- **PUAD 4304: Organizational Behavior in Public Administration** (Online, Canvas)
- **PUAD 4310: Geospatial Methods for Public Administration** (Online, Canvas)
- **PUAD 4313: Alternative Dispute Resolution and Mediation for Public Administration** (Online, Canvas)

- **PUAD 4317: Capstone in Public Administration** (Online, Canvas, Writing Intensive)

Fall 2020 (four courses taught this semester; 12 credit hours, COVID affected format change)

- **PUAD 3302: Intergovernmental Relations** (HyFlex, Canvas)
- **PUAD 3309: Comparative Public Administration** (HyFlex, Canvas)
- **PUAD 4309: Basic Geospatial Techniques and Technologies** (HyFlex, Canvas)
- **PUAD 4319: Professional Writings in Public Administration** (HyFlex, Canvas, Writing Intensive)

Summer 2020 (one course taught this semester; three credit hours)

- **MAPA 5350: Public Administration Capstone** (Online using Canvas, Writing Intensive)

Spring 2020 (three courses taught this semester; nine credit hours, COVID affected format change)

- **PUAD 3303: Introduction to Public Policy** (F2F/ HyFlex with Canvas, Writing Intensive)
- **PUAD 4312: Nonprofit Sector Management** (F2F/ HyFlex with Canvas)
- **PUAD 4317: Capstone in Public Administration** (F2F/ HyFlex with Canvas, Writing Intensive)

Fall 2019 (two courses taught this semester; six credit hours, while directing two programs)

- **PUAD 3302: Intergovernmental Relations** (Face-to-face, F2F with Canvas support)
- **PUAD 4304: Organizational Behavior in Public Administration** (F2F with Canvas support)

Summer 2019 (two courses taught this semester; six credit hours)

- **MAPA 5345: Managing Critical Social Problems** (Online using Blackboard)
- **PUAD 3307: Futures Studies in Public Administration** (Online using Blackboard)

Spring 2019 (four courses taught this semester; 12 credit hours)

- **PUAD 3305: Introduction to Public Budgeting** (F2F with Blackboard support)
- **PUAD 3306: Leadership in Public Administration** (F2F with Blackboard support)
- **PUAD 3308: Seminar in Professional Practices in Public Administration** (F2F with Blackboard support)
- **PUAD 4318: Public Administration Ethics** (F2F with Blackboard support)

Fall 2018 (four courses taught this semester; 12 credit hours)

- **PUAD 3301: Principles of Public Administration** (F2F with Blackboard support)
- **PUAD 3302: Intergovernmental Relations** (F2F with Blackboard support)

- **PUAD 3303: Introduction to Public Policy** (F2F with Blackboard support, Writing Intensive)
- **PUAD 4319: Professional Writing in Public Administration** (F2F with Blackboard support, Writing Intensive)
- **CRIJ 3313: Professional Writing in Criminal Justice** (F2F with Blackboard support, Writing Intensive, cross-listed with PUAD 4319)

Courses Taught at other universities:

- **PAF 4754 Interdisciplinary Leadership in Public Affairs** – UCF Instructor of Record (Spring 2012, Classroom; Fall 2017, Mixed Mode/ Hybrid)
- **PS 110 American National Government** – WKU (Fall 2010, Assistant Teaching: large lecture and small classroom/ group sessions)

New Courses Prepared (chronologically ordered):

- **MAPA 5301: Organizational Behavior in the Public Sector** (Online using Canvas)
- **MAPA 5311: Intergovernmental Relations** (Online using Canvas)
- **MAPA 5315: Budgeting and Financial Management for Public and Nonprofit Organizations** (Online using Canvas)
- **PUAD 4310: Geospatial Methods for Public Administration** (Online, Canvas)
- **PUAD 4313: Alternative Dispute Resolution and Mediation for Public Administration** (Online, Canvas)
- **PUAD 3309: Comparative Public Administration** (HyFlex, Canvas)
- **PUAD 4309: Basic Geospatial Techniques and Technologies** (HyFlex, Canvas)
- **MAPA 5350: Public Administration Capstone** (Online using Canvas, Writing Intensive)
- **PUAD 4312: Nonprofit Sector Management** (F2F/ HyFlex with Canvas)
- **PUAD 4317: Capstone in Public Administration** (F2F/ HyFlex with Canvas, Writing Intensive)
- **PUAD 4304: Organizational Behavior in Public Administration** (F2F with Canvas support)
- **MAPA 5345: Managing Critical Social Problems** (Online using Blackboard)
- **PUAD 3307: Futures Studies in Public Administration** (Online using Blackboard)
- **PUAD 3305: Introduction to Public Budgeting** (F2F with Blackboard support)
- **PUAD 3306: Leadership in Public Administration** (F2F with Blackboard support)
- **PUAD 3308: Seminar in Professional Practices in Public Administration** (F2F with Blackboard support)
- **PUAD 4318: Public Administration Ethics** (F2F with Blackboard support)
- **PUAD 3301: Principles of Public Administration** (F2F with Blackboard support)

- **PUAD 3302: Intergovernmental Relations** (F2F with Blackboard support)
- **PUAD 3303: Introduction to Public Policy** (F2F with Blackboard support, Writing Intensive)
- **PUAD 4319: Professional Writing in Public Administration** (F2F with Blackboard support, Writing Intensive)
- **CRIJ 3313: Professional Writing in Criminal Justice** (F2F with Blackboard support, Writing Intensive, cross-listed with PUAD 4319)
- **PAF 4754 Interdisciplinary Leadership in Public Affairs** – UCF Instructor of Record (Spring 2012, Classroom; Fall 2017, Mixed Mode/ Hybrid)

New Courses Reformatted (due to COVID-19 pandemic or others reasons, chronologically):

- **PUAD 4310: Geospatial Methods for Public Administration** (Online, Canvas)
- **PUAD 4313: Alternative Dispute Resolution and Mediation for Public Administration** (Online, Canvas)
- **PUAD 4304: Organizational Behavior in Public Administration** (Online, Canvas)
- **PUAD 4317: Capstone in Public Administration** (Online, Canvas, Writing Intensive)
- **PUAD 4319: Professional Writings in Public Administration** (HyFlex, Canvas, Writing Intensive)
- **PUAD 3302: Intergovernmental Relations** (HyFlex, Canvas)
- **PUAD 3303: Introduction to Public Policy** (F2F/ HyFlex with Canvas, Writing Intensive)

Courses Designed:

- **PAD 6748 Governance and Regulatory Issues for Sponsored Programs** – UCF Online Course (Summer, 2012), for the Certificate and Masters of Research Administration Program, co-designed with Dr. Jo Ann Smith

Curriculum Mapping & Program Course Assessment Evaluation:

- **Curriculum Course, Program, and Goal-setting Assessment Committees for MPA, BAAS-PA, and BSPA programs at Tarleton State University (2019-present)** for the Curriculum Committee and Public Administration Division – **CONTINUED SERVICE**.
 - Revised these programs as needed to maintain their disciplinary currency and up-to-date student learning outcomes (SLOs) among other curriculum related ongoing assessment and evaluation needs.
 - Bachelor of Applied Arts and Sciences in Public Administration Departmental Curriculum Committee, July 2020 - present
 - Bachelor of Science in Public Administration Departmental Curriculum Committee, Sept. 2018 - present

- Master of Public Administration Departmental Curriculum Committee, July 2019 – present
- **Complete Curriculum Mapping on the Certificate and Masters of Research Administration Program at UCF** (Summer, 2015), reported to Dr. Jo Ann Smith, Program Director
- **Preliminary Curriculum Mapping on the Doctoral Program in Public Affairs at UCF** (Spring, 2012), reported to the Advisory Steering Committee of the Public Affairs Doctoral Program at UCF

Committee Chair or Member of Student Theses or Dissertations

- 1) Timothée Young – Tarleton State University – Thesis Committee Member (Fall 2020-Spring 2021), Title: *Procedural Justice Perceptions and the Implications for Turnover Intentions in the Department of Justice*

RESEARCH TRAINING & EXPERIENCE:

Quantitative Methods: Multi-level (Hierarchical Linear) Modeling (MLM/HLM), Data Envelopment Analysis (DEA), Structural Equation Modeling (SEM), Survival Analysis

Quantitative Statistical Software: SPSS, AMOS, R, DEA-Frontier, DEA-Solver, Mplus

Qualitative Methods: Thematic/ Content Analysis, Semi-structured Interviews

Qualitative Analytical Software: NVIVO

Data Collection Software: Excel, SPSS, Qualtrics, Survey Monkey, Audio Recording and Text Transcription, et al.

CONFERENCE PRESENTATIONS:

Bagwell, M.T. (on April 9th, 2021): State and Local Anguish amid Federal Apathy and Paralysis: The COVID Crisis in the U.S. Accepted to virtually present at the American Society for Public Administration (ASPA), within the Section on Intergovernmental Administration and Management (SIAM) of the Deil Wright Symposium, National ASPA Conference

Medina, P.S., **Bagwell, M.T.**, & Shi, W. (February 2021) Presented Virtually on: Faculty Work-Life Balance During COVID-19: Diversity, Productivity, and Mental Health at the National Conference of Minority Public Administrators (COMPA)

Azevedo, L., Shi, W., Medina, P.S., **Bagwell, M.T.** (October 2020) Presented Virtual Workshop on: Examining junior faculty work-life balance in public affairs programs in the United States,

presented at Network of Schools of Public Policy, Affairs, and Administration (NASPAA) National/International conference

Bagwell, M.T. (April 2020): Intergovernmental Collaboration or Conflict? Accepted for Presentation at the 2020 American Society for Public Administration (ASPA), before the COVID-19 Outbreak, within the Deil Wright Symposium of the Section on Intergovernmental Administration and Management (SIAM), National Conference in Anaheim, CA

Bagwell, M.T. (March 2019) Going It Alone, Doing More with Little and Making It Work: Creative Revenue Generation Techniques by Local Governments. Presented at the 2019 American Society for Public Administration (ASPA) National Conference in Washington, D.C.

Bagwell, M.T. (January 2019) Building Better Personnel Skills & Organizational Value: A how-to guide for your toolkit. Presented at the 2019 Southern Political Science Association Conference at the J.W. Marriott in Austin, TX

Bagwell, M.T. (January 2019) Chaired Panel in Public Management on Organizational Performance: Establishing Goals and Assessing Outcomes at the 2019 Southern Political Science Association Conference in Austin, TX

Bagwell, M.T. (December 2016) Fragmentation vs. Innovative Integration: Designing 21st Century Healthcare Systems in the United States—A Brief Discussion on Models, Designs, & Processes. Presented at the 2016 International Conference of the Society for Design and Process Science (SDPS) at the Rosen College of Hospitality Management in Orlando, FL

Bagwell, M.T. (April 2016) Disparities in Emergency Room Utilization among Older Adults Treated by Rural Health Clinics. Presented at the 10th Annual Public Administration Research Conference at the University of Central Florida in Orlando, FL; Presented at the University of Central Florida Graduate Research Forum in Orlando, FL

Bagwell, M., Asi, Y., Zeini, I., White-Williams, C., & Raffenaud, A. (March 2014) Health Information Technology and Hospital Performance: A Measurement of Technical Efficiency. Presented at the University of Central Florida Graduate Research Forum in Orlando, FL

Bagwell, M. (November 2013) ACO involvement with RHCs: A Qualitative Study. Presented at the American Public Health Association International Conference and Expo in Boston, MA

Bagwell, M., Bushy, A., & Ortiz, J. (October 2013) ACO involvement with RHCs: A Qualitative Study. Presented at the National Rural Health Association RHC Conference in Austin, TX

Bagwell, M., Bushy, A., & Ortiz, J. (May 2013) ACO involvement with RHCs: A Qualitative Study. Presented at the National Rural Health Association Conference in Louisville, KY

Bagwell, M. (April 2013) Trends in Rural Health Disparities. Present at the 7th Annual Public Administration Research Conference at the University of Central Florida in Orlando, FL

Bagwell, M. (March 2013) City and County Government Budget Crises in the U.S. Presented at the American Society for Public Administration (ASPA) National Conference in New Orleans, LA

Bagwell, M. (October 2012) City and County Government Budget Crises in the U.S. Presented at the Southeastern Conference of Public Administrators (SECOPA) in Coral Springs, FL

Bagwell, M. (March 2012) Barriers to Organizational Responsiveness and Solutions in Applied Practice on Groupthink and Trained Incapacity. Presented at the 6th Annual Public Administration Research Conference at the University of Central Florida in Orlando, FL

Bagwell, M. (July 2010) Capitalizing on Consultation Opportunities arising from the Fifth Community Pharmacy Agreement between the Pharmacy Guild and the Australian Government. Presented to Merck, Sharp, & Dohme of Australia in Sydney, NSW

Bagwell, M. (May 2010) The Current State of the Australian Government: Leaders & Governmental Structure. Presented to the Washington Center Seminar Panel in Washington, D.C.

Bagwell, M. (March 2010) Groupthink, Diversity, and Conflict Resolution for Public Managers. Presented at the Kentucky Political Science Association Conference (KPSA) 2010 in Murray, KY

Bagwell, M. (March 2010) Groupthink, Diversity, and Conflict Resolution for Public Managers. Presented at the Western Kentucky University Student Research Conference 2010 in Bowling Green, KY

Bagwell, M. (February 2010) Groupthink, Diversity, and Conflict Resolution for Public Managers. Presented the National Conference of Minority Public Administrators (COMPA) 2010 in Jackson, MS

RESEARCH & TEACHING INTERESTS:

Public Budgeting and Finance; Healthcare Economics, Quality, Cost, and Access; Public Policy; Leadership; Governance; Public Administration Education and Practice; Public Health; Health Services Administration, Policy, and Planning; Research on the Policy Process and Bureaucracy; Grant Writing and Grant Administration; Research Administration; Research Methods and Study Design; Policy Analysis and Research; Strategic Change Management; Local, State, and National Governments; Public Ethics; Public Personnel (Human Resource) Management; Organizational Theory; Data Analytics; Program Evaluation/ Assessment, Planning, and Implementation; Project Management; Intergovernmental Relations

UNIVERSITY SERVICE:

Tarleton State University Outreach Faculty Member for the Bachelor of Science in Public Administration Degree at the Texas A&M University System (TAMUS) RELLIS Academic

Alliance campus in Bryan, TX (since 2018 to present)

- **Chaired Fort Worth Search Committee for the Public Administration Instructor position for the Fort Worth campus.**
- **Chaired RELLIS Search Committee for the Public Administration Instructor position for the RELLIS campus.**
- **RELLIS campus Liaison/ Adviser to the College of Liberal and Fine Arts (COLFA) Dean's Leadership Team (August 2019 – present)**
- **University-wide Workshop Committee Meeting In-Service: Volunteered to serve on the Tarleton Forward Initiative: Mission, Vision, & Values Facilitated Virtual Workshop, in which we worked to provide recommendations on making Tarleton stronger in terms of its Mission, Vision, and Values (Jan. 20, 2021).**
- **Committee Service: Volunteered to serve on the Tarleton Forward Initiative: Research Study & Insight Group Committee, in which we worked to provide recommendations on making Tarleton stronger in terms of scholarly research (Dec 2020-Jan 2021).**
 - **Committee Service: Volunteered to serve on the Tarleton Forward Initiative: Research Study & Insight Group Committee, in which we worked to provide recommendations on making Tarleton stronger in terms of Research Infrastructure (Dec 2020-Jan 2021).**
 - **Committee Service: Volunteered to serve on the Tarleton Forward Initiative: Collaborative Research Committee, in which we worked to provide recommendations on making Tarleton stronger in terms of Collaborative Research (Dec 2020-Jan 2021).**
- **Provided survey feedback to the Tarleton Forward Initiative as well as the Faculty Senate on improvement recommendations that should be made to continue the University's growth trajectory and quality student education (University-wide, throughout fall 2020)**
- **Curriculum Program Assessment and Goal-setting for MPA, BAAS-PA, and BSPA programs at Tarleton State University (2018-present) for the Curriculum Committee and Public Administration Division (Departmental Service). Revised these programs as needed to maintain their disciplinary currency and up-to-date student learning outcomes (SLOs), among other curriculum related ongoing assessment/ evaluation needs.**
 - **Curriculum Program Assessment and Goal-setting for the newly created Bachelor of Applied Arts and Sciences in Public Administration (BAAS-PA) program at Tarleton State University (2020) for the Curriculum Committee and Public Administration Division (Departmental Service). Developed and revised this program as needed to conceive its disciplinary currency and up-to-date student learning outcomes (SLOs), among other curriculum related ongoing assessment/ evaluation needs related to the BAAS in Public Administration.**
- **Reported on the current state of the Bachelor of Science in Public Administration**

(BSPA) program and its potential for growth regarding student recruitment and enrollment. This spurred key School leadership to expand this program, along with a newly developing BAAS in Public Administration program, to the Fort Worth and Online campuses (July 7, 2020).

- **Interim Director of the Public Administration Division (Aug. 1st, 2019 – April 30th, 2020, Departmental Service)**
 - Advised over 100 students in both the MPA and BSPA programs of the Public Administration Division.
 - Led a three-person faculty team for MPA and BSPA program growth, sustainability, maintenance, development during this interim appointment.
 - Gave guidance and information to RELIS leadership team, the COLFA Dean's Office, and other key university officials regarding the strength and sustainability of both the MPA and BSPA programs in Public Administration.
 - Mentored and developed new hire faculty member at the RELIS campus on teaching, student recruitment, research, and university service needs.
 - Responsible for the maintenance and growth of Public Administration as Division and its growth toward becoming the Department of Public Administration at Tarleton State University.
- **University-wide Committees: Graduate Council, Member (2019-2020)**
- **College-level Committees: Tenure & Promotion Guideline Revisions Committee, Member**
- **Chaired Search Committee for an Assistant Professor of Public Administration at the RELIS campus (Spring/ Summer 2019).**
- **Search Committee Member for an Assistant Professor of Criminal Justice at the RELIS campus (Summer 2019).**
- **Search Committee Member for the Director of the Public Administration Programs and Division (Spring/ Summer 2019).**
- **Public Administration Division Program Assessment for MPA and BSPA programs at Tarleton State University (2019-2020) for the University Curriculum Committee**
- **Donor Functions attended: The President's Circle (Fall 2019) as a representative of the Public Administration Division**
- **Ongoing Student Recruitment Outreach for both the Master of Public Administration (MPA) and Bachelor of Science in Public Administration (BSPA) programs.**
- **Fall 2018 (August) RELIS Campus Grand Opening Day Ceremonies with State Dignitaries, University Presidents, Chancellor John Sharp, and others;**
 - Including being present for the inaugural two-day student orientation sessions to field faculty questions from students or parents
- **Fall 2018 (October) Dean's Circle Presentation highlighting and showcasing the RELIS Alliance Campus and the B.S. in Public Administration Program**

- **Outreach Faculty at Transfer Fairs (fall 2018 to present)**
 - Three Transfer Fairs in fall 2018 (with Blinn College)
 - One Transfer Fair in spring 2019 (with Blinn College)
 - Two Transfer Fair in fall 2019 (with Blinn College)
 - One Virtual Transfer Fair in fall 2020 (with Lone Star College)
- **Blinn College (Bryan Campus) classroom talks for the Bachelors of Science in Public Administration (BSPA) program (fall 2018 to present)**
- **Faculty Facilitator and Liaison to local city managers in Navasota, Brenham, and Bryan, among other cities in the Brazos Valley (fall 2018 to present)**
- **PA Programs, Tarleton State University Search Committee for the Public Administration Program Director (spring semester 2019)**
- **PA Programs, Chair of the Tarleton State University Search Committee for an Assistant Professor of Public Administration at the RELLIS Bryan campus (spring semester 2019)**
- **Service Day Faculty Coordinator for the Bryan-RELLIS campus for Public Administration and Criminal Justice programs (spring semester 2019)**
- **Newsletter and MPA Nation Listserv editorial contributions regarding the Public Administration program activities and events**

University of Central Florida (UCF)

- Graduate Student Association, President, 2012, in service to the university.

PROFESSIONAL ASSOCIATION MEMBERSHIPS & AFFILIATIONS:

CURRENT MEMBERSHIPS & AFFILIATIONS:

American Society for Public Administration (ASPA) – Member/ Four-time Presenter
Central Texas Local Chapter of ASPA (CenTex-ASPA) – Member
Conference of Minority Public Administrators (COMPA) – Member/ Two-time Presenter
Network of Schools of Public Policy, Affairs, and Administration (NASPAA) – Member/ Expert Panelist
Section on Intergovernmental Administration & Management (SIAM) – Member/ Two-time Presenter

PAST MEMBERSHIPS & AFFILIATIONS:

American Public Health Association (APHA) – Past Member/ Presenter
Association for Public Policy Analysis and Management (APPAM) – Past Member
Southern Political Science Association (SPSA) – Past Member/ Presenter/ Panel Discussant/ Chair

DISSERTATION TITLE & ABSTRACT:

Emergency Room Utilization Disparities among Older Adults Treated by Rural Health Clinics

The aim of this study was to analyze race, ethnicity, place of residence, socioeconomic, and clinic type influence on emergency room utilization of older adult patients treated by Rural Health Clinics (RHCs) in the Southeastern United States. A prospective, two-level, longitudinal design was employed to analyze potential health disparities that may exist among Black, Hispanic, rural, Dual Eligible and RHC Medicare (65+) beneficiaries and the organizational-level factor of clinic type, using mixed multilevel (hierarchical linear) modeling. The years of investigation in the study were from 2010 through 2012. This research proposal was, in part, supported by the National Institute on Minority Health and Health Disparities of the National Institutes of Health under federal grant award number U24MD006954. Full Dissertation can be accessed <https://stars.library.ucf.edu/etd/5184/>.

STUDENT ACADEMIC AWARDS & SCHOLARSHIPS:

The COHPA Doctoral Scholarship	2016
The Dr. Thomas T.H. Wan Endowed Scholarship	2015
The Outstanding WKU MPA Graduate Award	2010
WKU College Heights Foundation Scholarship	2010

University of Central Florida (UCF) Graduate Student Association, President, 2012, in service to the university.