# TARLETON STATE UNIVERSITY

**Vision:** Tarleton will be the premier comprehensive regional university in the nation, with a keen focus on student success, teaching, and research.

**Mission:** Tarleton State University, a founding member of The Texas A&M University System, transforms generations by inspiring discovery, leadership, and inclusion through educational excellence.

# **COLLEGE OF SCIENCE & MATHEMATICS**

**Mission Statement:** The mission of the College of Science and Mathematics (COSM) at Tarleton State University is to provide innovative programs of excellence in education, research, and community & professional service at both the undergraduate and graduate levels. COSM prepares highly competitive graduates as judged by the highest academic standards in the fields of science, technology, and mathematics (STEM).

**Vision Statement:** The College endeavors to be recognized regionally and nationally as a leader for excellence and innovation in STEM education and research. The College of Science and Mathematics is dedicated to

- 1. offering students the educational experiences required to be successful in the STEM world,
- 2. empowering faculty to provide high quality, engaging learning opportunities for students, both in and outside of the classroom,
- 3. upholding the highest standards for treating all visitors, students, staff, and faculty with professionalism and respect,
- 4. recruiting, retaining, and graduating STEM students of diverse backgrounds.

# **Strategic Plan**

# Goal 1: Establish a dynamic, robust College through innovative, sustainable growth

Focus Area 1.1 Enrollment

Objective 1.1.1: Increase undergraduate enrollment from 675 students in Fall 2020 to 1003 students by Fall 2025

Objective 1.1.2: Increase graduate enrollment from 53 students in Fall 2020 to 136 graduate students by Fall 2025

Objective 1.1.3: Increase STEM degrees awarded by COSM from 133 to 178 degrees by Fall 2025

# Focus Area 1.2 Degree Programs

Objective 1.2.1: Grow the number of COSM programs offered at the Ft. Worth Campus from 0 to 1 by 2023 and to 2 by 2025 Objective 1.2.2: Implement at least 8 new degree programs by Fall 2025 (at least 3 master's and 5

Focus Area 1.3 Retention

bachelor's)

Objective 1.3.1: Increase retention of FTIC cohorts to 75% Objective 1.3.2 Increase undergraduate 6-year graduation rates Objective 1.3.3 Increase graduate program graduation rate Objective 1.3.4 Analyze and monitor graduate retention rates Focus Area 1.4 Development

Objective 1.4.1: Increase support for programs from gifts by 7% per year

# Goal 2: Foster an environment of educational excellence, supported by the faculty and staff, to maximize student engagement, advance student research, and ensure equitable access.

### Focus Area 2.1 Teaching

Objective 2.1.1: Increase faculty participation in high-impact teaching and learning practices (ACUE) to 100% by 2025.

Objective 2.1.2: Programs have access to technology appropriate for their academic discipline Objective 2.1.3: Utilize Open Educational Resources in 90% of freshman courses for which quality OERs are available

Objective 2.1.4 College will ensure each program utilizes high impact practices, with a minimum of four signature practices in the College

#### Focus Area 2.2 Research

Objective 2.2.1 Increase by 10% per year the total number of publications until the College average of one publication per year per tenure-track faculty member is reached Objective 2.2.2 Increase the number of faculty and student conference presentations by 7% per year. Objective 2.2.3 At least 80% of the tenure-track faculty are engaged with students in research Objective 2.2.4 Increase the number of annual external grant submittals by 10% per year Objective 2.2.5 Increase the number of new external grants funded by 7% per year Objective 2.2.6 Increase the three-year average of new external grant award dollars by 7% per year Objective 2.2.7 Increase by10% per year the number of tenure-track faculty submitting an external grant or have an active external grant award as PI or co-PI until 50% of tenure-track faculty submit or have an active external grant as PI or co-PI

# Focus Area 2.3 Student Success

Objective 2.3.1 Increase the number of undergraduate students participating in research by 7% per year Objective 2.3.1: Analyze and monitor student engagement in high quality educational experiences (HIPs, ALE's, and civic engagement)

#### Focus Area 2.4 Diversity

Objective 2.4.1: Develop and implement retention strategies for undergraduate students from historically underrepresented groups by program Objective 2.4.2: Implement a "grow your own instructors" program within master's degree program

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# Focus Area 2.5 Communication and Engagement

Objective 2.5.1: Establish processes and framework for effective communication with internal stakeholders

Objective 2.5.2: Establish processes and framework for effective communication with external stakeholders