

DIVISION OF ACADEMIC AFFAIRS' PRIORITIES/IMPERATIVES/GOALS FOR 2020

1. Significantly increase levels of funded research/grant activity among faculty and levels of both, student and faculty engagement in research, scholarship and creative activity.
2. Add a minimum of 50 full-time faculty positions by 2020 and a new university vice presidency for all off-campus and on-line outreach programs.
3. FW-Waco Infrastructure expanded to provide administrative leadership and stronger student/faculty support.
4. External Role of Deans expanded to include goals for increased college support, external collaboratives and networking.
5. AACSB—Establish framework for securing accreditation by 2020.
6. Grow total student enrollment to 15,000 students; 11,000 UG/4,000 GR including 5,000 off-campus students (2,000 GR/3,000 UG).
7. Establish graduation requirement for all undergraduates that includes completion of defined level of distinctiveness in each student's baccalaureate experience via the QEP pathways of undergraduate research, service learning, leadership, internships and practicum experiences, or study away.
8. Establish clearer teaching load distinctions between tenure track and non-tenure track faculty and limit proportion of total full-time faculty in the latter group to AAUP recommendation of 25%.
9. Complete Master's Program rankings and revisions including consolidation/elimination or redesign of marginal programs near or below THECB minimums.
10. Add two additional doctoral programs in applied fields (PhD. in Ag and Counseling).
11. Increase student achievement evidenced by reducing current proportion of gateway course grades of F's, D's, Q's, and W's.
12. State Leader-Environmental Research—Pursue state/national recognition in environmental sciences, programs and research.
13. Increase student and faculty diversity throughout the division and curricular integration of global, multicultural learning outcomes throughout all degree programs and pursue HSI status.
14. Establish inaugural teaching excellence center focused on Tarleton becoming a state and national pace setter in instructional innovation and improvement in the digital age.
15. Increase the current number of students in Honors Program by 25%.